



**ITTO**

INTERNATIONAL TROPICAL  
TIMBER ORGANIZATION

## Draft Biennial Work Programme 2026-2027

Document ITTC(LXI)/7

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Decision 9(XXXIV) requests the Executive Director to develop a BWP which prioritizes and allocates resources for specific activities under the Strategic Action Plan

- Part 1: 21 activities, divided into 5 categories, references (SAP, GFG, PLs))
- Part 2: 16 administrative & financial activities not requiring financing  
(= regular work activities)

| Source                  | 2026        | 2027        | Total       |
|-------------------------|-------------|-------------|-------------|
| Voluntary Contributions | \$1,375,000 | \$1,225,000 | \$2,600,000 |
| Core Operational Costs  | \$1,000,000 | \$1,000,000 | \$2,000,000 |
| Total                   | \$2,375,000 | \$2,225,000 | \$4,600,000 |

excl. Activities 1 & 3



# DRAFT BWP 2026-2027

The 21 activities requiring financing (Part 1) are categorized into five groups:

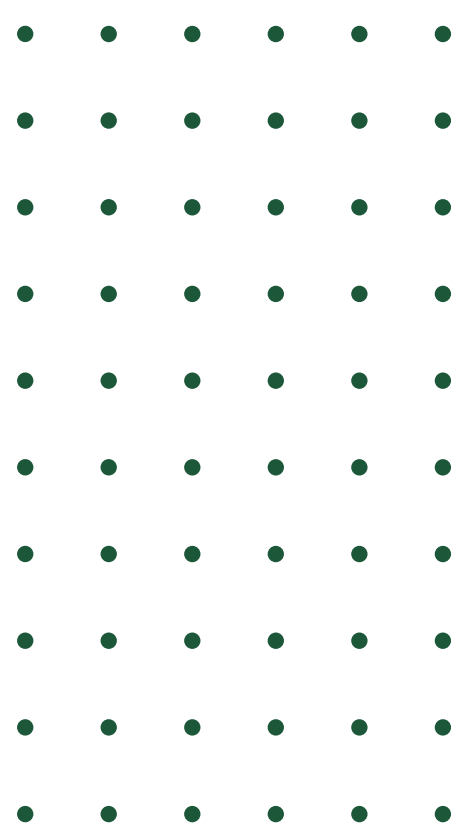
Group 1: *Field Oriented Activities* with Engagement of/Work in Member Countries

Group 2: *Normative Work* on Policy Guidelines or Other Strategic Work

Group 3: *Collaborative Work* with Other Organizations/Initiatives Including Meetings

Group 4: *Communications and Outreach* Related Work

Group 5: *Analytical, Statistical & Other* Recurring Work



**Group 1:** BWP Field oriented activities with engagement of/work in member countries

**Activity 1:** Building legal and sustainable forest product supply chains

**Implementation Approach:**

Support development of innovative solutions to providing assurances of legality and sustainability, including developing/implementing sustainable forest management plans and developing/implementing sustainable supply chains including timber tracking systems and other tools. Under the 2018-20 BWP, ITTO developed a programme on legal and sustainable supply chains (LSSC) for tropical wood and forest products and worked with relevant partners to increase assurance of legality and sustainability through the establishment of a supply chain platform that links legal and sustainable forest products to markets. Under the BWP for 2021-2022 extended into 2023, two sub-activities under this Activity were approved and fully funded by the Commerce and Investment Promotion Institute (IPIM) of Macao SAR, China, namely "Supporting the Establishment and Operation of the Global Timber Index Platform for Building Legal and Sustainable Forest Products Supply Chains" (GTI Phase I) and "Supporting Pilot Collaborative Operation of the Blockchain-based Timber Traceability System for Building Legal and Sustainable Forest Products Supply Chains" (BTTS Phase I). Under the BWP for 2024-2025, two sub-activities of GTI, namely "Consolidating and Improving the Global Timber Index (GTI) Platform to provide Multi-dimensional Service for the Legal and Sustainable Timber Supply Chains" (GTI Phase II) and "Enhancing and Improving the Global Timber Index (GTI) Platform for Promoting the Legal and Sustainable Timber Supply Chains" (GTI Phase III), and two sub-activities of BTTS, namely "Establishing and Testing a Simulation Platform for Cross-border Timber Traceability Based on the Blockchain Technology for Building Legal and Sustainable Timber Supply Chains" (BTTS Phase II) and "Upgrading the Platform of Blockchain-based Timber Traceability System, and Conducting Application Tests in Practical Operation Scenarios of Legal and Sustainable Timber Traceability" (BTTS Phase III), were approved and fully funded by the IPIM respectively. Using remaining funds under the BWP for 2024-2025 and expected funding sources from voluntary contributions, the work will continue into 2026-2027, including building the LSSC-GGSC platform, upgrading and enhancing the functions of the GTI Platform and developing a trading platform based on the BTTS to facilitate and promote legal and sustainable timber trade, as well as other events and activities.

**Costs:**

Expected Funding Source: Voluntary Contributions (Expected from IPIM, Macao SAR)

Estimated Total Cost: USD 3,130,000  
Estimated Cost/Year: Year 2026: USD 1,565,000  
Year 2027: USD 1,565,000

**Activity Targets:**

- Capacity Building for SMF and/or sustainable supply chains developed for up to 10 tropical forest operators and other industrial sector representatives/entities
- Increased trade in sustainable/legally verified timber from these forest concessions/private sector entities

**Relevance:**

- ITTA/ITTC: Article 1(d), (k), (n), (o)
- ITTO SAP: SP 1, 2, 4, CS 1, 4
- UNSPF: GFG 2, 5
- ITTO Programme Line: PL 1

Responsible Body: CEM/CFI

**ACTIVITY 1: Terms of Reference**

**I. Background**

This activity will involve close collaboration with donors seeking to ensure legality of tropical timber imports. The activity will build on previous work by ITTO and partners to promote SFM and to establish sustainable supply chains, including through innovative timber tracking systems.

**II. Description**

The activity will support key exporters to respond to emerging demands from consumers for the development of green supply chains. In 2026-2027 work will be continued on the implementation of the programme on legal and sustainable supply chains (LSSC) for tropical wood and forest products. Activities and sub-activities will involve building the LSSC-GGSC platform; upgrading and enhancing the functions of the GTI Platform (GTI Phase IV&V) and developing a trading platform based on the BTTS to facilitate and promote legal and sustainable timber trade (BTTS Phase IV&V); as well as other events and activities. ITTO will recruit an experienced team to implement this activity.

**III. Expected outputs**

The activity will result in tropical forest concessionaires developing increased capacity for SFM and/or sustainable supply chains together with the main private sector importers in key consumer countries. It will thereby increase trade in sustainable/legally verified timber. The activity will facilitate the construction of LSSC-GGSC platform including upgrading and enhancing the functions of the GTI Platform (GTI Phase IV&V) and developing a trading platform based on the BTTS to facilitate and promote legal and sustainable timber trade (BTTS Phase IV&V), as well as other events and activities. Using remaining funds under the BWP for 2024-2025 and expected funding sources from voluntary contributions, the following work will continue into 2026-2027, including building the LSSC-GGSC platform, upgrading and enhancing the functions of the GTI Platform and developing a trading platform based on the BTTS to facilitate and promote legal and sustainable timber trade, as well as other events and activities.

**IV. Target countries**

The activity will be relevant to all ITTO member countries.

**V. Duration & timing** 24 months

|                   |                                                 |               |
|-------------------|-------------------------------------------------|---------------|
| <b>VI. Budget</b> | LSSC-GGSC platform                              | USD 200,000   |
|                   | Global Timber Index (GTI) Platform (Phase IV&V) | USD 2,280,000 |
|                   | BTTS Platform (Phase IV&V)                      | USD 650,000   |
|                   | Total:                                          | USD 3,130,000 |
|                   | (Expected from IPIM, Macao SAR)                 |               |

**Relevant SAP 2022 – 2026 Strategic Priorities (SP), Crosscutting Strategies (CS) and Targets:**

- SP1 – Governance and Investment (Targets 2 - 6)
- SP2 – Economies and tropical timber trade (Targets 7, 8, 10)
- SP4 – Statistics and information (Targets 19, 21)
- CS1 – Capacity building in member countries (Targets 22, 23, 25)
- CS4 – Gender equality and empowerment of women (Targets 37, 38)



# PROPOSED ACTIVITIES

*All proposed activities are ongoing and continuing from the previous BWP*

## GROUP 1: FIELD ORIENTED ACTIVITIES WITH ENGAGEMENT OF/WORK IN MEMBER COUNTRIES

**Budget (USD)**

|   |                                                                                            |           |
|---|--------------------------------------------------------------------------------------------|-----------|
| 1 | Building legal and sustainable forest product supply chains                                | 3 130 000 |
| 2 | Strengthening Participation of the Private Sector in the Work of ITTO                      | 100 000   |
| 3 | Promoting quality timber production from smallholder and community-established plantations | 1 413 449 |
| 4 | Enhance cooperation between ITTO and CITES                                                 | 200 000   |
| 5 | Monitor progress in the application of C & I for sustainable forest management             | 100 000   |
| 6 | Statistical capacity building workshops                                                    | 100 000   |
| 7 | Prevention and management of fire in tropical forests                                      | 350 000   |

## GROUP 2: NORMATIVE WORK ON POLICY GUIDELINES OR OTHER STRATEGIC WORK

|   |                                                                                                |         |
|---|------------------------------------------------------------------------------------------------|---------|
| 8 | a) Operationalizing ITTO Policy guidelines on gender equality and empowering women             | 40 000  |
|   | b) Disseminating the ITTO Guidelines for Forest Landscape Restoration in the Tropics           | 200 000 |
|   | c) Support for women's groups with gender empowerment & forest landscape restoration in Africa | 180 000 |

## GROUP 3: COLLABORATIVE WORK/MEETINGS WITH OTHER ORGANIZATIONS/INITIATIVES

|    |                                                                      |         |
|----|----------------------------------------------------------------------|---------|
| 9  | Conservation and sustainable use of biodiversity in tropical forests | 400 000 |
| 10 | Cooperation and consultation with the CPF, UNFF and others           | 200 000 |
| 11 | Collaboration on criteria and indicators for SFM                     | 50 000  |



# PROPOSED ACTIVITIES (cont.)

## GROUP 4: COMMUNICATIONS AND OUTREACH RELATED WORK

## Budget (USD)

|    |                                                 |         |
|----|-------------------------------------------------|---------|
| 12 | ITTO strategic communication and implementation | 120 000 |
| 13 | ITTO Tropical Forest Update (TFU)               | Core    |
| 14 | a) Communications and branding                  | Core    |
|    | b) Outreach and visibility                      | Core    |
|    | c) Awareness raising in the host country Japan  | 80 000  |

## GROUP 5: ANALYTICAL, STATISTICAL, AND OTHER RECURRING WORK

|    |                                                                 |         |
|----|-----------------------------------------------------------------|---------|
| 15 | Trade (TAG) and Civil Society (CSAG) Advisory Group involvement | 80,000  |
| 16 | ITTO Annual Market Discussion                                   | Core    |
| 17 | Expert Panel for Technical Appraisal of Project Proposals       | Core    |
| 18 | ITTO Fellowship Programme                                       | 400 000 |
| 19 | ITTO Market Information Service (MIS)                           | Core    |
| 20 | Enhancement of statistical work and databases on statistics     | Core    |
| 21 | Biennial review and assessment of the world timber situation    | Core    |

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## Part 2 – ADMINISTRATIVE AND FINANCIAL ACTIVITIES (NO FINANCIAL REQUIREMENTS)

| Activity                                                                                                                                                                                                                                | Implementation Approach   | Activity Targets                                                                                                                                                                                                         | Body    |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------|
| 22. Consider the progress in the implementation of the ITTO Biennial Work Programme for 2026-2027.<br>[ITTA, 2006, Article 24] [Decisions 7(XXV), 2(XXXI), 9(XXXIV)]                                                                    | Regular Sessions' work    | Progress reviewed at the Sixty-second and Sixty-third Sessions of the Council in 2026 and 2027                                                                                                                           | Council |
| 23. Consider the Draft ITTO Biennial Work Programme for 2028-2029.<br>[Decisions 7(XXV), 2(XXXI), 9(XXXIV)]                                                                                                                             | Regular Sessions' work    | Draft ITTO Biennial Work Programme for 2028-2029 considered at the Sixty-third Session of the Council in 2027                                                                                                            | Council |
| 24. Decide on eligibility of approved actions, projects and pre-projects for funding out of Sub-account B of the Bali Partnership Fund.<br>[ITTA, 2006, Article 21] [Decision 4(XXX)]                                                   | Regular Sessions' work    | The Panel established under Decision 4(XXX) met at the Sixty-second and Sixty-third Sessions of the Council in 2026 and 2027 to advise Council on eligibility of activities or projects for funding under Sub-Account B. | Council |
| 25. Make allocations from unearmarked funds available in the Bali Partnership Fund and/or Special Account to fund implementation of eligible approved actions, projects and pre-projects.<br>[ITTA, 2006, Article 21] [Decision 4(XXX)] | Regular Sessions' work    | Decisions taken on allocations of unearmarked funds at the Sixty-second and Sixty-third Sessions of the Council in 2026 and 2027                                                                                         | Council |
| 26. Decide on project work, including financing, taking into account the recommendations made by the Committees on project proposals and on-going and completed approved projects.<br>[ITTA, 2006, Articles 20, 21, 25]                 | Regular Sessions' work    | Decisions taken at the Sixty-second and Sixty-third Sessions of the Council in 2026 and 2027                                                                                                                             | Council |
| 27. Consider progress in the implementation, monitoring and evaluation of the programmatic approach and the four programme lines.<br>[Decision 8(LV)]                                                                                   | Update by the Secretariat | Progress Report considered at the Sixty-second and Sixty-third Sessions of the Council in 2026 and 2027                                                                                                                  | Council |
| 28. Consider progress in the implementation, monitoring and evaluation of pre-projects, projects and activities under the Thematic Programmes Sub-Account.<br>[ITTA, 2006, Article 20(6)] [Decisions 9(XLIV), 10(XLIV)]                 | Regular Sessions' work    | Progress (if any) considered at the Sixty-second and Sixty-third Sessions of the Council in 2026 and 2027                                                                                                                | Council |
| 29. Consider the reports of the Informal Advisory Group (IAG).<br>[Decisions 3(XXII), 5(XXVI)]                                                                                                                                          | Regular Sessions' work    | Report of the Forty-second and Forty-third Meetings of the IAG considered at the Sixty-second and Sixty-third Sessions of the Council in 2026 and 2027                                                                   | Council |



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| Activity                                                                                                                                                                                                                              | Implementation Approach | Activity Targets                                                                                                                                                                                                              | Body             |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------|
| 30. Review the results of relevant project and policy work of the Committees.<br>[ITTA, 2006, Articles 24, 26]                                                                                                                        | Regular Sessions' work  | Reports of the Committees presented at the Sixty-second and Sixty-third Sessions of the Council in 2026 and 2027                                                                                                              | Council          |
| 31. Approve selected projects for ex-post evaluation following procedures outlined in ITTC Decision 3(XXVIII).<br>[Decision 3(XXVIII)]                                                                                                | Regular Sessions' work  | Projects selected for ex-post evaluation approved at the Sixty-second and Sixty-third Sessions of the Council in 2026 and 2027                                                                                                | Council          |
| 32. Consider and, if appropriate, take action to disseminate information on project findings and results.<br>[ITTA, 2006, Article 26]                                                                                                 | Regular Sessions' work  | Dissemination considered at the Sixty-second and Sixty-third Sessions of the Council in 2026 and 2027                                                                                                                         | Council          |
| 33. Consider the reports of mid-term and ex-post evaluations on on-going and completed projects.<br>[ITTA, 2006, Articles 24, 26]                                                                                                     | Regular Sessions' work  | Reports considered at the Sixty-second and Sixty-third Sessions of the Council in 2026 and 2027                                                                                                                               | Joint Committees |
| 34. Review the independent audited statements for the 2025 and 2026 financial years and make recommendations to the Council for their approval.<br>[ITTA, 2006, Article 23]                                                           | Regular Sessions' work  | Reports of independent auditors disseminated to members and summaries published in ITTO Annual Reports in 2026 and 2027                                                                                                       | CFA              |
| 35. Examine and make recommendations to Council, regarding the approval of the Organization's administrative budget proposal for the 2028-2029 biennium.<br>[ITTA, 2006, Article 19(4)]                                               | Regular Sessions' work  | Budget proposal for the 2028-2029 biennium will be included in the Forty-first CFA Report to be presented at the Sixty-third Session of the Council in 2027                                                                   | CFA              |
| 36. Review the assets of the Organization to ensure prudent asset management and that the Organization has sufficient reserves to carry out its work.<br>[ITTA, 2006, Article 19(5)]                                                  | Regular Sessions' work  | Report of the independent auditors for the financial years 2025 and 2026 presented at the Sixty-second and Sixty-third Sessions of the Council in 2026 and 2027.<br>Meetings of the investment oversight panel held as needed | CFA              |
| 37. Examine and make recommendations to Council, on the budgetary implications of the Organization's work program, and the actions that might be taken to secure the resources needed to implement it.<br>[ITTA, 2006, Article 24(3)] | Regular Sessions' work  | Review conducted and recommendations made as needed                                                                                                                                                                           | CFA              |



# Thank you



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